

North Carolina State University

at Raleigh



On the recommendation of the Faculty and by virtue of the
authority vested in them, the Trustees of the University
have conferred on

Richard Earl Batts

the degree of

Master of Public Affairs

In testimony whereof, the seal of the University and the
signatures of its officers are hereunto affixed
this twentieth day of December, nineteen seventy-eight

W. A. Johnson
Chairman of the Board of Governors

Wm. Friday
President of the University of North Carolina

Nancy L. Smith
Chairman of the Board of Trustees

James L. Thomas
Chancellor

Union T. Hammett
Registrar